APPENDIX A

Details of Each TCC Activity in 2006

In this section, it provides details in each TCC activity based on Toyota Cooperation Club Annual Book 2007.

Safety Activity

It was organized in order to strengthen the control of safety in operations at plants for all TCC members through Completed Checked Completely Find out (CCCF) activity. The concept of CCCF is to find out what kind of accidents mostly occur in work place and how they should be prevented. In 2006, there were only five companies that passed TCC criteria.

Leader: Denso International (Thailand) Co., Ltd.

Sub Leader: Toyoda Machine Works (Thailand) Co., Ltd. & Summit Auto Seats Industry Co., Ltd.

Lecture

This activity was organized at Bitec Bangna. The purpose of this activity was to enhance knowledge and competency in automotive industry and related business and the management strategy for TCC members. In 2006, there were two lectures. The first lecture was organized in July 4, 2006. The topic of the first lecture was "Benchmark on competitiveness in automotive industry of Asians vs. China vs. India" and "Impact of FTA on Thai automotive industry." There were 272 people participated in the lecture.

The second lecture was organized in October 13, 2006. The topic was "Toyota Way in Practice." There were 236 people participated in the lecture.

Leader: Thai Arrow Products Co., Ltd.

Sub Leader: Toyoda Machine Works (Thailand) Co., Ltd.

Overseas Seminar

The destinations were France, Belgium, and Czech Republic.

Purposes:

- 1. To visit and observe the production capability of overseas automotive parts makers.
- 2. To observe market for sourcing materials and parts from overseas makers.
- 3. To have courtesy visit to TMMF in France and TPCA in Czech Republic.

	Companies	Participants	Male	Female
TCC members	46	60	55	5
ТМТ	1	6	6	0
STM	1	4	4	0
Total	48	70	65	5

Results:

	Excellent	Good	Fair	Poor
A) Preparation	28%	62%	10%	—
B) Program	21%	59%	20%	—

Leader: Toyota Tsusho (Thailand) Co., Ltd.

Sub Leader: NHK Spring (Thailand) Co., Ltd.

Factory Visit

The destination was Siam Cement (Kaeng Koi) Co., Ltd. The purpose of factory visit was to give members the chances to visit the outstanding "Non-Automotive-Parts" industrial factory, which were famous for their management in terms of safety that was the best practice. There were 95 people participated in the factory visit.

Criteria	Excellent	Good		Need
Gniena	Excellent	Good	Fair	Improvement
1. Attitude from factory visit	56%	44%	_	_
2. Knowledge for jobs apply	8%	61%	28%	3%
3. Appropriated timing	15%	69%	16%	—
4. Place and instructors	39%	54%	7%	_
5. Activity preparation and				
working team	43%	52%	5%	—

On August 25, 2006, Total returned questionnaires = 61 people (from 95 people)

Summary result: Good

Leader: Thai Koito Co., Ltd.

Sub Leader: Toyota Gosei (Thailand) Co., Ltd.

Dealer Visit

The purpose of this activity was to gather the information on market acceptance and customer comments for further improvement of Camry & Yaris. There were 28 participants joining this activity.

Target: 3 dealers

- Toyota Chiangmai
- Toyota Lanna
- Toyota Nakornping

Number of participants

TCC Committee & Working	13	people
TMT Top Management	10	people
STM Top Management	3	people
Working Team	2	people
Total	28	people

<u>Golf</u>

The purpose of this activity was to strengthen relationship among top management and member of TCC and TMT in order to increase communication efficiency and good co-operation. There were 203 people (from 112 companies) joined in this activity.

Leader: Summit Auto Seats Industry Co., Ltd.

Sub Leader: Thai Arrow Products Co., Ltd.

Rally

The purpose of this activity was to enhance the safety driving skill and traffic law to TCC middle management members and to conduct local community contribution. There were 96 members/ 140 cars/ 343 people.

Leader: Thai Bridgestone Co., Ltd.

Sub Leader: NHK Spring (Thailand) Co., Ltd.

Sports Day

The aim was organized to promote playing sports and exercises among the employees of TCC & THCC members. TCC & THCC member companies were grouped into 4 teams: Yellow, Green, Red, and Blue. There were 5,320 participants.

Activities	Expenditure
TCC Annual Meeting	356,726.60
Committee Meeting	100,000.00
Safety	150,000.00
TPS	799,476.00
QA Improvement	246,472.90
QCC	329,329.10
Lecture	178,805.08
Overseas Seminar	299,309.96
Factory Visit	80,716.92
Dealer Visit	96,036.00
Golf	149,961.00
Rally	79,528.00
Sports Day	—
Administration & Others	119,808.00
Total	2,986,170.36

Summary of TCC Total Expenditure in 2006

Source: Toyota Co-operation Club Annual Book (2007)