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The aim of this thesis is meant to systemetically identify the expenditure and revenue source of the Chulalongkorn University Graduate School, and how they were allocated to the graduate departments of the various Faculties in the University. Finally, this study attempts to propose possible reformation proposals for the financial management of the Graduate School.

The research found that financial management of the School was carried out strictly according to the literal policy and regulations of the Graduate School. Financial policies and regulations are formulated and determined by the Executive Board of the Graduate School, both on the revenue side and expenditure side. Aside from the financial responsibilities the Board also has the responsibility to overlook and maintain the academic standard of all post graduate programme offered by the various Faculties. The Graduate School has two major source of income namely, 1) the Government budget and 2) the Graduate School's resource fund. The later are tuition fees, operation revenue and interests earned form the Graduate School's resource fund deposited in the various financial institutes and tuition fees from any other special purpose post-graduate programme. During the year 1991-1993 there was a change in the regulation about the collection of tuition fees from an advalorem rate to a flat rate. The change increase the Graduate School's revenue the came from tuition fees by 10 % per annum during the period of 1991-1993, however regardless of the change the regulation of allocating 60%-40% fund to all graduate department of the various Faculties in the University on graduate student percapita bassis was still precticated.

Comments from the interview with the various Faculties' deane and Department Heads showed that the deans who oversee the Faculties' policy laid out by the Faculty Board maintain that the allocation procedure of the 60 % and 40 % fund provided to the Faculties are still suitable. However, comments form the Department Heads felt that the allocation procedure and regulations of the 60 % fund allocated to the various Faculties should be changed to accomodate greater flexibility and the regulation that the fund be allowed for only the procurement of books, journals and printed academic materials should be scrapped.

Finally, the study propose a recommendation that the Graduate School Board should initiate changes in the financial regulations and procedures so as to make the financial administration of the School more in line with the changes in all the post-graduate studies in Chulalongkorn University so as to be more responsive to academic needs of the post-graduate students and suitable to administrative changes that had taken place in the various Faculties. This changes should be specifically focused on the Graduates School's resource fund and research support fund.

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